AECOM selected to provide programmatic geotechnical exploration and reporting services for California’s Delta Conveyance Project

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DALLAS--(BUSINESS WIRE)--Nov. 18, 2026-- AECOM (NYSE: ACM), the trusted global infrastructure leader, today announced it has been selected by the Delta Conveyance Design and Construction Authority (DCA) to provide programmatic geotechnical exploration and reporting services for the Delta Conveyance Project (DCP), which is intended to modernize California's State Water Project by improving the reliability and resilience of water deliveries for approximately 27 million Californians.

“As California faces growing pressures from climate change, sea level rise and aging infrastructure, investments in resilient water systems are more important than ever,” said Beverley Stinson, chief executive of AECOM's global Water business. “Through this work, our teams will provide the geotechnical data and engineering insight needed to support informed decision-making throughout project development. We are honored to bring our number one-ranked global water expertise to an initiative that will help strengthen California's water system for generations to come.”

Under a five-year contract as the Exploration Consultant, AECOM is expected to lead and manage large-scale geotechnical and geoenvironmental investigations, laboratory testing, engineering data development, and reporting to support this critical initiative. AECOM has supported the Delta Conveyance Project since 2009, providing geotechnical, geologic, engineering and program management services across key phases of project development. The work spans portions of Sacramento, San Joaquin, Contra Costa and Alameda counties and is expected to generate the subsurface understanding and engineering insight needed to inform project planning, reduce risk, and support the reliable delivery of critical water infrastructure for California communities.

“The Delta Conveyance Project is one of the most significant infrastructure investments in California in the last 50 years, requiring a combination of deep technical expertise, regional understanding and proven program delivery experience,” said Matt Crane, president and chief operating officer of AECOM's U.S. & Latin America region. “With more than 15 years of involvement supporting this project, our team brings industry-leading geotechnical capabilities, a strong local presence, and the resources needed to execute complex investigations at scale. We are proud to continue supporting the DCA as it advances this critical project to help strengthen the long-term resilience of California's water infrastructure.”

AECOM's geotechnical investigation is expected to provide information for the safe design and construction of conveyance facilities while helping minimize impacts to Delta communities, agriculture and sensitive ecosystems. By advancing a more comprehensive understanding of subsurface conditions and potential risks, the work mitigates risks to California’s water systems, including sea level rise, saltwater intrusion and seismic events.

About AECOM

AECOM (NYSE: ACM) is the global infrastructure leader, committed to delivering a better world. As a trusted professional services firm powered by deep technical abilities, we solve our clients’ complex challenges in water, environment, energy, transportation and buildings. Our teams partner with public- and private-sector clients to create innovative, sustainable and resilient solutions throughout the project lifecycle – from advisory, planning, design and engineering to program and construction management. AECOM is a Fortune 500 firm that had revenue of $15.1 billion in fiscal year 2026. Learn more at aecom.com.

Forward-Looking Statements

All statements in this communication other than statements of historical fact are “forward-looking statements” for purposes of federal and state securities laws, including any statements that relate to our future revenues, expenditures and business trends; future reduction of our self-perform at-risk construction exposure; future accounting estimates; future contractual performance obligations; future conversions of backlog; future capital allocation priorities, including common stock repurchases, future trade receivables, future debt pay downs; future tax benefits and expenses, and the impact of future tax laws; future legal claims and insurance coverage; future costs savings; and other future economic and industry conditions. Although we believe that the expectations reflected in our forward-looking statements are reasonable, actual results could differ materially from those projected or assumed in any of our forward-looking statements. Important factors that could cause our actual results, performance and achievements, or industry results to differ materially from estimates or projections contained in our forward-looking statements include, but are not limited to, the following: our business is cyclical and vulnerable to economic downturns and client spending reductions; government shutdowns; changes in administration or other funding directives and circumstances that cause governmental agencies to modify, curtail or terminate our contracts; government contracts are subject to audits and adjustments of contractual terms; long-term government contracts are subject to uncertainties related to government contract appropriations; losses under fixed-price contracts; our ability to successfully and timely perform our contractual obligations and to recover claims for additional contract costs; potential liquidated damages under our contracts; limited control over operations run through our joint venture entities; liability for misconduct by our employees or consultants; changes in government laws, regulations and policies, including failure to comply with laws or regulations applicable to our business; maintaining adequate surety and financial capacity; potential high leverage and inability to service our debt and guarantees; our capital allocation strategy, including our ability to continue payment of dividends and repurchase stock; exposure to political and economic risks in different countries, including tariffs and trade policies, geopolitical events, and conflicts; inflation, currency exchange rates and interest rate fluctuations; changes in capital markets and stock market volatility; retaining and recruiting key technical and management

personnel; legal claims and litigation; inadequate insurance coverage; environmental law compliance and inadequate nuclear indemnification; unexpected adjustments and cancellations related to our backlog; partners and third parties who may fail to satisfy their legal obligations; managing pension costs; AECOM Capital's real estate development; cybersecurity issues, IT outages and data privacy; risks associated with the benefits and costs of the sale of our Management Services and self-perform at-risk civil infrastructure, power construction and oil and gas construction businesses, including the risk that any purchase adjustments from those transactions could be unfavorable and any future proceeds owed to us as part of the transactions could be lower than we expect; risks associated with our strategic initiatives, including AI investments and potential acquisitions and divestitures; as well as other additional risks and factors that could cause actual results to differ materially from our forward-looking statements set forth in our reports filed with the Securities and Exchange Commission. Any forward-looking statements are made as of the date hereof. We do not intend, and undertake no obligation, to update any forward-looking statement.

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