



AECOM selected for the top-ranked position on Defence Construction Canada's National Architecture & Engineering Source List

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DALLAS--(BUSINESS WIRE)--May 21, 2026-- AECOM (NYSE:ACM), the trusted global infrastructure leader, today announced it has been awarded the top position on Defence Construction Canada's (DCC) National Architecture & Engineering (A&E) Source List. This multi-year program, with a total potential value of up to \$270 million CAD, will support the Department of National Defence (DND) in delivering critical infrastructure across Canada.

As the largest Source List ever issued by DCC in total maximum estimated value, this program represents a major investment in Canada's defense infrastructure. The Source List selection process is specifically designed to provide DCC with the best value partners, and AECOM's top position reflects the Company's superior value across technical merit, cost, and specialized defense experience. DCC often calls upon the top ranked firm to deliver projects of exceptional technical complexity or compressed delivery timelines.

"Our top national ranking on the Source List reflects AECOM's 15-year legacy of delivering quality, mission-aligned solutions for Defence Construction Canada and the Department of National Defence," said Bane Gaiser, chief executive of AECOM's global Buildings + Places business. "Through years of mutual trust and integrated partnership, AECOM has developed deep institutional knowledge of Canada's most critical defense assets, and we are proud to once again provide DND with leading expertise in vertical defense infrastructure, operational readiness, and sustainability."

The contract comprises a three-year agreement, with two additional one-year period options. AECOM will provide multidisciplinary architecture and engineering services spanning the full spectrum of planning, design, and construction-phase support. Work under the program will encompass the delivery of hangars and aircraft maintenance buildings, vehicle maintenance bays, high-security office complexes, accommodations, mess facilities, recreational amenities, and training facilities. AECOM will also provide strategic planning services, assisting DCC with long-term recapitalization plans and asset portfolio management.

"Across Canada, our local teams take deep pride in supporting the people and infrastructure that safeguard the nation," said Richard Barrett, chief executive of AECOM's Canada region. "As we help DND prepare for future challenges, we will leverage our full architecture and engineering expertise, along with advanced energy modelling, asset management, and innovative design solutions, to help deliver facilities that perform, endure, and meet the highest standards of safety and technical excellence."

Drawing on decades of experience delivering complex defense programs, AECOM integrates sustainable design, advanced energy modelling, greenhouse gas analysis, and life-cycle asset planning to support resilient, efficient facilities built for long-term operational readiness. With delivery capabilities in both of Canada's official languages and a seasoned leadership team, the Company is uniquely positioned to execute on the contract's nationwide mandate while delivering with consistency, quality, and rigorous oversight that Canada's defence network requires.

About AECOM

AECOM (NYSE: ACM) is the global infrastructure leader, committed to delivering a better world. As a trusted professional services firm powered by deep technical abilities, we solve our clients' complex challenges in water, environment, energy, transportation and buildings. Our teams partner with public- and private-sector clients to create innovative, sustainable and resilient solutions throughout the project lifecycle – from advisory, planning, design and engineering to program and construction management. AECOM is a Fortune 500 firm that had revenue of \$16.1 billion in fiscal year 2025. Learn more at [aecom.com](https://www.aecom.com).

Forward-Looking Statements

All statements in this communication other than statements of historical fact are "forward-looking statements" for purposes of federal and state securities laws, including any statements of the plans, strategies and objectives for future operations, profitability, strategic value creation, capital allocation strategy including stock repurchases, risk profile and investment strategies, and any statements regarding future economic conditions or performance, and the expected financial and operational results of AECOM. Although we believe that the expectations reflected in our forward-looking statements are reasonable, actual results could differ materially from those projected or assumed in any of our forward-looking statements. Important factors that could cause our actual results, performance and achievements, or industry results to differ materially from estimates or projections contained in our forward-looking statements include, but are not limited to, the following: our business is cyclical and vulnerable to economic downturns and client spending reductions; government shutdowns; changes in administration or other funding directives and circumstances that cause governmental agencies to modify, curtail or terminate our contracts; government contracts are subject to audits and adjustments of contractual terms; long-term government contracts are subject to uncertainties related to government contract appropriations; losses under fixed-price contracts; limited control over operations run through our joint venture entities; liability for misconduct by our employees or consultants; changes in government laws, regulations and policies, including failure to comply with laws or regulations applicable to our business; maintaining adequate surety and financial capacity; potential high leverage and inability to service our debt and guarantees; our capital allocation strategy, including our ability to continue payment of dividends and purchase stock; exposure to political and economic risks in different countries, including tariffs and trade policies, geopolitical events, and conflicts; inflation, currency exchange rates and interest rate fluctuations; changes in capital markets and stock market volatility; retaining and recruiting key technical and management personnel; legal claims and litigation; inadequate insurance coverage; environmental

law compliance and inadequate nuclear indemnification; unexpected adjustments and cancellations related to our backlog; partners and third parties who may fail to satisfy their legal obligations; managing pension costs; AECOM Capital real estate development; cybersecurity issues, IT outages and data privacy; risks associated with the benefits and costs of the sale of our Management Services and self-perform at-risk civil infrastructure, power construction and oil and gas construction businesses, including the risk that any purchase adjustments from those transactions could be unfavorable and any future proceeds owed to us as part of the transactions could be lower than we expect; risks associated with our strategic initiatives, including AI investments and potential acquisitions and divestitures; as well as other additional risks and factors that could cause actual results to differ materially from our forward-looking statements set forth in our reports filed with the Securities and Exchange Commission. Any forward-looking statements are made as of the date hereof. We do not intend, and undertake no obligation, to update any forward-looking statement.

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