



## Phase 3 Expansion of Singapore's Changi Water Reclamation Plant set to commence

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DALLAS--(BUSINESS WIRE)--Aug. 15, 2025-- A Binnies and AECOM (NYSE: ACM) joint venture today announced that it has been appointed by PUB, Singapore's National Water Agency, to deliver the professional engineering services for the Phase 3 expansion of Changi Water Reclamation Plant (WRP) in the eastern region of Singapore. The plant is one of the largest used water treatment facilities in the world, with the third expansion phase further increasing its treatment capacity by up to 96 million gallons per day. Changi WRP is also a cornerstone of the Deep Tunnel Sewerage System (DTSS) and plays a critical role in PUB's used water management system.

As part of the contract awarded by PUB, Binnies Singapore, an RSK Group company, and AECOM joint venture will be delivering the preliminary design of the plant's expansion works, as well as conducting a cost-benefit analysis to determine the most effective design solution. Engineering studies will also be undertaken to take into account long-term plan for future expansions of Changi WRP, environmental studies as well as detailed design and construction supervision of the plant's expansion works.

Binnies Singapore Managing Director and Board Member of the joint venture William Yong said: "The project aims to increase the capacity of the used water treatment facility and improve its overall operational efficiency. To achieve this, advanced used water treatment technologies will be introduced, enhancing the site's efficiency and space utilisation. A central focus of our efforts is the development of a future-ready masterplan that ensures the long-term sustainability and resilience of Changi WRP."

Chief Executive of AECOM's Global Water Business Beverley Stinson said: "We're excited to embark on a new era of partnership with Binnies, applying our global experience in cutting-edge water reuse and reclamation technologies to the delivery of Changi WRP Phase 3 Expansion. Supported by our expertise as the world's top water design firm, this project will reinforce Singapore's position as a global leader in advanced used water treatment."

Chief Executive of AECOM's Asia region Ian Chung said: "Our teams possess over a decade of experience delivering critical water facilities across Singapore playing a key role in strengthening Singapore's water resilience. We look forward to leveraging our extensive systemwide knowledge of water infrastructure gained through our previous work with PUB."

RSK Board Director Gary Young said: "We are proud to continue being part of Singapore's Water Story by providing long-term solutions that secure the resilience of this world-class treatment facility and to future-proof the infrastructure, resulting in sustainable, cost-effective and enduring outcomes for Singapore."

Once commissioned, the Phase 3 expansion of Changi WRP will play a key role ensuring a sustainable water supply for Singapore.

### 1. About Binnies Singapore

At Binnies ([www.binnies.com](http://www.binnies.com)), we create new possibilities for humanity through our innovative approach to delivery. Backed by a culture that has stayed true since the company's founding over 100 years ago, Binnies develops intelligent water and environmental solutions using a whole-life-cycle approach to deliver functional infrastructure and lasting environmental and social legacies. We strive to elevate the quality of life for our local communities today and for generations to come.

Binnies is an RSK Group company and was formerly part of Black & Veatch.

### 2. About AECOM

AECOM (NYSE: ACM) is the global infrastructure leader, committed to delivering a better world. As a trusted professional services firm powered by deep technical abilities, we solve our clients' complex challenges in water, environment, energy, transportation and buildings. Our teams partner with public- and private-sector clients to create innovative, sustainable and resilient solutions throughout the project lifecycle – from advisory, planning, design and engineering to program and construction management. AECOM is a Fortune 500 firm that had revenue of \$16.1 billion in fiscal year 2024. Learn more at [aecom.com](http://aecom.com).

### 3. About RSK

RSK ([www.rskgroup.com](http://www.rskgroup.com)) is a well-established global leader in the delivery of environmental and engineering solutions. We recognise the urgent need for sustainable change and know that this will be achieved by delivering meaningful action, not just words. We are committed to supporting our clients and societies as they navigate these complex challenges, while making a positive impact.

The business was founded in 1989, originally focused on providing environmental consultancy services to global energy clients. Today, while we remain a leader in environmental consultancy, the business is significantly more diverse. RSK delivers an unrivalled breadth and depth of environmental and engineering services, either as stand-alone projects or as large and integrated multidisciplinary solutions.

The group believes this emphasis on multidisciplinary collaboration is essential for successfully addressing complex global challenges. This is why we have brought together pragmatic advice, forward-thinking engineering, cutting-edge innovation, digital solutions and best-in-class delivery services.

RSK continues to deliver its ambitious growth strategy. It now comprises more than 200 companies and employs over 15,000 people. The group's annual turnover at the end of FY24 was £1.9 billion.

#### *Forward-Looking Statements*

*All statements in this communication other than statements of historical fact are "forward-looking statements" for purposes of federal and state securities laws, including any statements of the plans, strategies and objectives for future operations, profitability, strategic value creation, capital allocation strategy including stock repurchases, risk profile and investment strategies, and any statements regarding future economic conditions or performance, and the expected financial and operational results of AECOM. Although we believe that the expectations reflected in our forward-looking statements are reasonable, actual results could differ materially from those projected or assumed in any of our forward-looking statements. Important factors that could cause our actual results, performance and achievements, or industry results to differ materially from estimates or projections contained in our forward-looking statements include, but are not limited to, the following: our business is cyclical and vulnerable to economic downturns and client spending reductions; potential government shutdowns, changes in administration or other funding directives and circumstances that may cause governmental agencies to modify, curtail or terminate our contracts; losses under fixed-price contracts; limited control over operations that run through our joint venture entities; liability for misconduct by our employees or consultants; changes in government laws, regulations and policies, including failure to comply with laws or regulations applicable to our business; maintaining adequate surety and financial capacity; potential high leverage and inability to service our debt and guarantees; ability to continue payment of dividends; exposure to political and economic risks in different countries, including tariffs and trade policies, geopolitical events, and conflicts; inflation, currency exchange rates and interest rate fluctuations; changes in capital markets and stock market volatility; retaining and recruiting key technical and management personnel; legal claims and litigation; inadequate insurance coverage; environmental law compliance and adequate nuclear indemnification; unexpected adjustments and cancellations related to our backlog; partners and third parties who may fail to satisfy their legal obligations; managing pension costs; AECOM Capital real estate development projects; cybersecurity issues, IT outages and data privacy; risks associated with the benefits and costs of the sale of our Management Services and self-perform at-risk civil infrastructure, power construction and oil and gas businesses, including the risk that any purchase adjustments from those transactions could be unfavorable and result in any future proceeds owed to us as part of the transactions could be lower than we expect; as well as other additional risks and factors that could cause actual results to differ materially from our forward-looking statements set forth in our reports filed with the Securities and Exchange Commission. Any forward-looking statements are made as of the date hereof. We do not intend, and undertake no obligation, to update any forward-looking statement.*

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